

July 25, 2024

Daniel J. Greene, Chair Thomas V.J. Jackson Michael D. O'Reilly Maureen A. Joyce Karen T. Cross

EXECUTIVE OFFICER

Timothy J. Smyth, Esquire

Alex G. Geourntas, City Clerk Boston City Council Boston City Hall, Room 601 Boston, MA 02201

RECEIVED

By City Clerk at 2:48 pm, Jul 25, 2024

RE: FY25 Retiree Cost-of-Living Adjustment (COLA) Base Vote

Dear Clerk Geourntas:

The Trustees of the Boston Retirement Board hereby notifies the Boston City Council that it shall receive public comment relative to retiree Cost of Living Adjustment ("COLA") base at a public meeting scheduled for <u>August 21, 2024, at 9:00 a.m.</u>, in the Pavilion Conference Room on Boston City Hall Plaza. It is anticipated that we will reach this agenda item at approximately 10:30 a.m. The actual vote on whether or not to adjust the COLA base will take place at the Board meeting of <u>September 17, 2024</u>.

Attached you will find a preliminary actuarial valuation (as of 01/01/2024) with funding schedules, as well as additional costs associated with increasing the System's COLA base prepared by our actuary. The COLA base is currently set at \$15,000. As always, I remain available should you have any questions or concerns. Thank you.

Respectfully submitted, BOSTON RETIREMENT SYSTEM

BY

Timothy J. Smyth, Esquire

Executive Officer

Attachment.

cc:

Honorable Michelle Wu, Mayor of City of Boston (hand delivery)

Ruthzee Louijeune, City Council President (hand delivery)

Ashley Groffenberger, City of Boston Chief Financial Officer (via email)

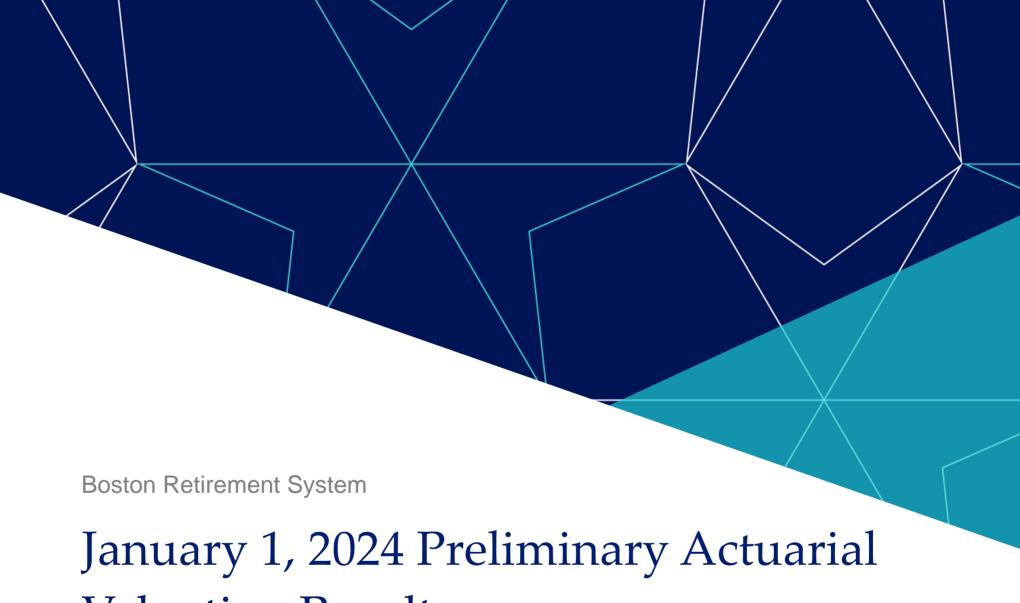
Priscilla M. Bok, Boston Housing Authority (via email)

Bisola Ojikutu, MD, Boston Public Health Commission (via email)

Teresa Polhemus, Boston Planning & Development Agency (via email)

Henry F. Vitale, Boston Water & Sewer Commission (via email)

Kathleen A. Riley, Segal Co. (via email)



Valuation Results

August 21, 2024 / Kathleen A. Riley, FSA, MAAA, EA / Bridget P. Orr, ASA, MAAA, EA / Andrew R. Luongo, ASA

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BRS Excluding Teachers

Participant Data

The table below summarizes the data used in this year's valuation for the BRS excluding Teachers, compared to the data used in the January 1, 2022 valuation.

- The number of active participants has decreased 0.7% since the prior valuation.
- Total payroll has increased 9.1% and average payroll has increased 9.9% over the past two years.
- The number of participants in pay status has increased 2.0%.

| | Year Ended December 31 | | Change From |
|--|------------------------|-----------------|-------------|
| | 2023 | 2021 | Prior Year |
| Active participants: | | | |
| Number | 14,476 | 14,581 | -0.7% |
| Average age | 46.2 | 46.1 | 0.1 |
| Average years of service | 12.3 | 12.6 | -0.3 |
| Total payroll | \$1,233,414,210 | \$1,130,019,040 | 9.1% |
| Average payroll | 85,204 | 77,499 | 9.9% |
| Member contributions | 1,162,542,983 | 1,113,737,128 | 4.4% |
| Number with unknown age | 0 | 1 | -100.0% |
| Inactive participants: | | | |
| Inactive participants due a refund of employee contributions | 10,869 | 9,921 | 9.6% |
| Inactive participants with a vested right to a deferred or immediate benefit | 934 | 856 | 9.1% |
| Retired participants: | | | |
| Number in pay status | 6,917 | 6,651 | 4.0% |
| Average age | 73.6 | 73.5 | 0.1 |
| Average monthly benefit | \$3,832 | \$3,551 | 7.9% |
| Disabled participants: | | | |
| Number in pay status | 1,583 | 1,565 | 1.2% |
| Average age | 70.2 | 69.8 | 0.4 |
| Average monthly benefit | \$5,133 | \$4,756 | 7.9% |
| Beneficiaries: | | | |
| Number in pay status | 1,707 | 1,782 | -4.2% |
| Average age | 76.3 | 76.7 | -0.4 |
| Average monthly benefit Notes: | \$2,377 | \$2,149 | 10.6% |

Notes:

Payroll figures are for the prior year and reflect annualized salaries for participants hired during the year.

Calendar year 2023 payroll figures were increased by 15.1% for Police to estimate unsettled contracts and TCAP impact in fiscal 2025 and decreased by 5.6% for Fire Fighters and 2.5% for school department employees to estimate retroactive payments made during the year.

Calendar year 2021 payroll figures were increased by 3% for Police, 1% for Fire Fighters and 2.5% for Group 1 and 2 employees to estimate unsettled contracts.



Financial Information

- During the plan years ending December 31, 2022 and December 31, 2023, the rate of return on the market value of assets was -10.44% and 10.45%, respectively, compared to the assumed rate of return of 6.90%. The rate of return on the actuarial value of assets (which gradually recognizes market fluctuations) for the plan years ending December 31, 2022 and December 31, 2023 was 4.39% and 5.51%, respectively.
- The actuarial value of assets as of December 31, 2023 was \$7.623 billion, or 105.5% of the market value of assets of \$7.223 billion (as reported in the Annual Statement).
 - As of December 31, 2021, the actuarial value of assets was 94.9% of the market value of assets.
- With the actuarial value of assets, there was a total unrecognized investment loss as of December 31, 2023 of -\$400.2 million. This investment loss will be recognized in the determination of the actuarial value of assets for funding purposes in the next few years, to the extent it is not offset by recognition of investment gains derived from future experience.
 - This implies that earning the assumed rate of investment return (net of expenses) on a market value basis will result in investment losses on the actuarial value of assets in the next few years.
 - The projected unfunded actuarial accrued liability in the funding schedule does not reflect the recognition of deferred investment losses.

Experience Analysis

The unfunded liability was expected to decrease by \$530 million from \$1,449 million as of January 1, 2022 to \$919 million as of January 1, 2024 before reflecting the 5% COLA which was approved after the prior valuation was completed. This expected decrease reflects the additional contribution of \$23.5 million made in 2023. The actual unfunded liability (before consideration of assumption changes) of \$1,257 million as of January 1, 2022 is \$309 million higher than expected. The sources of the net experience loss are:

| | (In millions) |
|---|---------------|
| January 1, 2022 unfunded actuarial accrued liability | \$1,449 |
| January 1, 2024 expected unfunded actuarial accrued liability before 5% COLA | 919 |
| January 1, 2024 expected unfunded actuarial accrued liability after 5% COLA | 948 |
| Change due to: | |
| Investment loss on an actuarial value basis | 271 |
| Gain due to administrative expenses less than assumed | -3 |
| Gain due to mortality experience | -59 |
| Loss due to salaries increasing more than expected | 97 |
| Loss due to transfer from Teachers | 23 |
| Miscellaneous experience gain | <u>-20</u> |
| Net loss | \$309 |
| January 1, 2024 unfunded actuarial accrued liability (before consideration of assumption changes) | \$1,257 |

Assumptions Review

Mortality assumption

• Current assumption:

- Groups 1 and 2
 - Healthy: Pub-2010 General Employee, Healthy Retiree and Contingent Survivor Amount-weighted Mortality Tables set forward one year, projected generationally using Scale MP-2021
 - Disabled: Pub-2010 General Healthy Retiree Amount-weighted Mortality Tables set forward one year, projected generationally using Scale MP-2021
- Group 4
 - Healthy: Pub-2010 Safety Employee, Healthy Retiree and Contingent Survivor Amount-weighted Mortality Tables, projected generationally using Scale MP-2021
 - Disabled: Pub-2010 Disabled Retiree Amount-weighted Mortality Tables, projected generationally using Scale MP-2021

• Experience:

| | Retirees | | Retirees Disableds | | Beneficiaries | |
|-----------|----------|--------|--------------------|--------|---------------|--------|
| Years | Expected | Actual | Expected | Actual | Expected | Actual |
| 2014-2015 | 546.66 | 556 | 128.24 | 128 | 252.96 | 309 |
| 2016-2017 | 551.00 | 626 | 112.50 | 140 | 241.22 | 318 |
| 2018-2019 | 501.42 | 530 | 102.14 | 135 | 232.74 | 279 |
| 2020-2021 | 477.24 | 619 | 92.16 | 140 | 199.84 | 260 |
| 2022-2023 | 455.66 | 546 | 87.60 | 115 | 194.16 | 274 |
| Average | 506 | 575 | 105 | 132 | 224 | 288 |

• Comment:

- We recommend maintaining the current mortality assumption.

Investment return

- The System's investment advisor (NEPC) has calculated the following expected rates of return:
 - 30 year time horizon: 7.5%
 - 10 year time horizon: 6.4%
- Based on the current target asset allocation, Segal Marco Advisors' capital market expectations as of December 31, 2023 and a building block approach, we calculate the following expected geometric rates of return (see next page for additional detail):
 - 20 year time horizon: 7.20%15 year time horizon: 7.32%
 - 10 year time horizon: 7.49%
- After reviewing this information and the experience since the last valuation, we recommend maintaining the investment return assumption of 6.90%.

Segal Marco Advisors Capital Market Assumptions as of December 31, 2023

| | | Equity | | Fixed Income | | | | Hedge | | |
|---|----------|---------------------------------------|---------------------|--------------|------------|----------------------|------------------------|-------------------------------------|-------------------|--|
| Arithmetic Returns by Asset Class | Domestic | International Developed Markets | Emerging Markets | Core | High Yield | Emerging Mkt Debt | Core Real Estate | Fund, GTAA, Risk Parity, etc. | Private Equity | |
| Nominal Expected Return as of December 31, 2023 | | | | | | | | | | |
| 5 Year Time Horizon | 9.51% | 9.61% | 10.91% | 4.71% | 6.51% | 6.61% | 6.31% | 5.91% | 12.81% | |
| 10 Year Time Horizon | 9.26% | 9.36% | 10.66% | 4.46% | 6.26% | 6.36% | 6.06% | 5.67% | 12.56% | |
| 15 Year Time Horizon | 9.11% | 9.21% | 10.51% | 4.31% | 6.11% | 6.21% | 5.91% | 5.52% | 12.41% | |
| 20 Year Time Horizon | 9.00% | 9.10% | 10.40% | 4.20% | 6.00% | 6.10% | 5.80% | 5.40% | 12.30% | |
| Target Allocation | 23.00% | 16.00% | 8.00% | 18.00% | 5.00% | 4.00% | 10.00% | 5.00% | 11.00% | |

| Returns for Total Portfolio | (1) Forward Looking Expected Arithmetic Return | (2) Forward Looking Expected Geometric Return | (3) Median Geometric Return |
|-------------------------------|---|--|-----------------------------------|
| Nominal Expected Return as of | December 31, 2023 | | |
| 5 Year Time Horizon | 8.34% | 7.81% | 7.67% |
| 10 Year Time Horizon | 8.09% | 7.49% | 7.43% |
| 15 Year Time Horizon | 7.94% | 7.32% | 7.28% |
| 20 Year Time Horizon | 7.83% | 7.20% | 7.17% |

Review of other assumptions

- Administrative expense assumption
 - We recommend increasing the assumption from \$7,280,000 for calendar 2022 to \$8,190,000 for calendar year 2024 based on information on expenses provided by the Retirement System.
- We do not recommend any changes in the salary increase, retirement, turnover, disability or other assumptions at this time.

Summary of Preliminary Valuation Results

The table below summarizes the results of the January 1, 2024 actuarial valuation using the recommended \$8,190,000 administrative expense assumption with a comparison to the prior valuation (excluding the 5% COLA).

| | 2024 | | 2022 | |
|--|---------------------|------------------------------|----------------------|------------------------------|
| | Amount | % of Projected Payroll | Amount | % of Projected Payroll |
| Total normal cost | \$218,663,563 | 17.05% | \$201,019,348 | 17.11% |
| 2. Administrative expense assumption | 8,190,000 | 0.64% | 7,280,000 | 0.62% |
| 3. Expected employee contributions | <u>-130,390,399</u> | <u>-10.17%</u> | <u>-117,816,039</u> | <u>-10.03%</u> |
| 4. Employer normal cost: (1) + (2) + (3) | \$96,463,164 | 7.52% | \$90,483,309 | 7.70% |
| 5. Actuarial accrued liability | \$8,879,934,968 | | 8,217,718,066 | |
| 6. Actuarial value of assets (AVA) | 7,623,038,719 | | <u>6,768,562,195</u> | |
| 7. Unfunded actuarial accrued liability: (5) - (6) | \$1,256,896,249 | | \$1,449,155,871 | |
| 8. Funded percentage based on AVA | 85.85% | | 82.37% | |
| 9. Market value of assets (MVA) | \$7,222,830,103 | | \$7,130,505,146 | |
| 10. Funded percentage based on MVA | 81.34% | | 86.77% | |

Funding Schedules

Funding Schedule adopted with the January 1, 2022 Valuation

With the prior valuation, the Board approved a funding schedule that fully funded the System by June 30, 2027 with appropriations that increased by approximately 8.85% per year. The schedule below reflects the subsequent update to the funding schedule to reflect the 5% COLA.

| (1) Fiscal Year Ended June 30 | (2) Employer Normal Cost | (3) Amortization of Unfunded Inactive Sheriff Liability | (4) Amortization of Remaining Unfunded Liability | (5) Actuarially Determined Contribution (ADC): (2) + (3) + (4) | (6) Unfunded Actuarial Accrued Liability (using AVA) at Beginning of Fiscal Year | (7) Percent Increase in ADC over Prior Year |
|--|--------------------------------|---|--|--|--|---|
| 2023 | \$91,941,906 | \$2,888,636 | \$313,980,142 | \$408,810,684 | \$1,524,934,060 | 8.85% |
| 2024 | 95,246,366 | 2,888,636 | 346,855,428 | 444,990,430 | 1,291,421,787 | 8.85% |
| 2025 | 98,668,993 | 2,888,636 | 382,814,454 | 484,372,083 | 1,006,653,486 | 8.85% |
| 2026 | 102,213,992 | 2,888,636 | 422,136,384 | 527,239,012 | 663,795,971 | 8.85% |
| 2027 | 105,885,721 | 2,888,636 | 252,357,507 | 361,131,864 | 255,246,144 | -31.51% |
| 2028 | 109,688,690 | 0 | 0 | 109,688,690 | 0 | -69.63% |

Notes:

Actuarially determined contribution for fiscal year 2023 is set equal to the amount determined with the prior valuation.

Actuarially determined contributions are assumed to be paid on July 1.

Item (2) reflects 3.25% growth in payroll and a 0.15% adjustment to total normal cost to reflect the effect of morality improvements due to the generational mortality assumption.

Projected normal cost does not reflect the future impact of pension reform for new hires.

Projected unfunded actuarial accrued liability does not reflect the recognition of deferred investment gains or losses.

(C)

Preliminary Funding Schedules for 2024

- We have prepared two funding schedules for the Board's consideration and one funding schedule to illustrate the impact of the deferred investment losses. In all schedules:
 - The fiscal 2025 appropriation is set equal to the budgeted amount of \$484,372,083 determined with the prior valuation.
 - The appropriation is assumed to be paid on July 1st.
- Funding Schedule 1 maintains full funding by June 30, 2027. As a result, the fiscal 2026 and 2027 appropriations increase by 16.3%.
 - The fiscal 2027 appropriation is \$655 million compared to \$361 million in the current schedule.
 - The projected unfunded actuarial accrued liability does not reflect the recognition of deferred investment losses.
- Funding Schedule 2 maintains the 8.85% increases in the appropriation. As a result, the System reaches full funding by June 30, 2028.
 - The fiscal 2027 appropriation is \$574 million compared to \$361 million in the current schedule and the fiscal 2028 appropriation is \$237 million compared to \$110 million.
 - The projected unfunded actuarial accrued liability does not reflect the recognition of deferred investment losses.
- Funding Schedule 3 uses the market value of assets to determine the unfunded actuarial accrued liability and maintains the 8.85% increases in the appropriation. As a result, the System reaches full funding by June 30, 2029.
 - This schedule is provided only to illustrate the impact of the deferred losses.
- Funding Schedule 4 is also a schedule that reaches full funding by June 30, 2029. This schedule uses the actuarial value of assets to determine the unfunded actuarial accrued liability. The appropriation in fiscal 2026, 2027 and 2028 is 5% lower than the prior fiscal year.
 - This represents the maximum year over year reduction in the appropriation that PERAC will approve for a System that is projected to be fully funded by 2030.

Funding Schedule 1 6.90% investment return assumption

Appropriations increase 16.30% per year Fully funded by June 30, 2027

| (1) Fiscal Year Ended June 30 | (2) Employer Normal Cost | (3) Amortization of Unfunded Inactive Sheriff Liability | (4) Amortization of Remaining Unfunded Liability | (5) Actuarially Determined Contribution (ADC): (2) + (3) + (4) | Unfunded Actuarial Accrued Liability (using AVA) at Beginning of Fiscal Year | (7) Percent Increase in ADC over Prior Year |
|--|--------------------------------|---|--|--|--|---|
| 2025 | \$98,018,157 | \$2,888,636 | \$383,465,290 | \$484,372,083 | \$1,299,535,904 | |
| 2026 | 101,547,862 | 2,888,636 | 458,888,235 | 563,324,733 | 976,191,534 | 16.30% |
| 2027 | 105,203,998 | 2,888,636 | 547,020,639 | 655,113,273 | 549,909,275 | 16.29% |
| 2028 | 108,991,074 | 0 | 0 | 108,991,074 | 0 | -83.36% |
| 2029 | 112,913,759 | 0 | 0 | 112,913,759 | 0 | 3.60% |
| 2030 | 116,976,887 | 0 | 0 | 116,976,887 | 0 | 3.60% |
| 2031 | 121,185,461 | 0 | 0 | 121,185,461 | 0 | 3.60% |
| 2032 | 125,544,666 | 0 | 0 | 125,544,666 | 0 | 3.60% |
| | | | | | | |

Notes:

Actuarially determined contribution for fiscal year 2025 is set equal to the amount determined with the prior valuation.

Actuarially determined contributions are assumed to be paid on July 1.

Item (2) reflects 3.25% growth in payroll and a 0.15% adjustment to total normal cost to reflect the effect of morality improvements due to the generational mortality assumption.

Projected normal cost does not reflect the future impact of pension reform for new hires.

Projected unfunded actuarial accrued liability does not reflect the recognition of deferred investment gains or losses.

(6)

Funding Schedule 2 6.90% investment return assumption

Appropriations increase 8.85% per year Fully funded by June 30, 2028

| (1) Fiscal Year Ended June 30 | (2) Employer Normal Cost | (3) Amortization of Unfunded Inactive Sheriff Liability | (4) Amortization of Remaining Unfunded Liability | (5) Actuarially Determined Contribution (ADC): (2) + (3) + (4) | Unfunded Actuarial Accrued Liability (using AVA) at Beginning of Fiscal Year | (7) Percent Increase in ADC over Prior Year |
|--|--------------------------------|---|--|--|--|---|
| 2025 | \$98,018,157 | \$2,237,070 | \$384,116,856 | \$484,372,083 | \$1,299,535,904 | |
| 2026 | 101,547,862 | 2,237,070 | 423,454,080 | 527,239,012 | 976,191,534 | 8.85% |
| 2027 | 105,203,998 | 2,237,070 | 466,458,597 | 573,899,665 | 588,484,910 | 8.85% |
| 2028 | 108,991,074 | 2,237,070 | 125,817,631 | 237,045,775 | 128,054,701 | -58.70% |
| 2029 | 112,913,759 | 0 | 0 | 112,913,759 | 0 | -52.37% |
| 2030 | 116,976,887 | 0 | 0 | 116,976,887 | 0 | 3.60% |
| 2031 | 121,185,461 | 0 | 0 | 121,185,461 | 0 | 3.60% |
| 2032 | 125,544,666 | 0 | 0 | 125,544,666 | 0 | 3.60% |
| | | | | | | |

Notes:

Actuarially determined contribution for fiscal year 2025 is set equal to the amount determined with the prior valuation.

Actuarially determined contributions are assumed to be paid on July 1.

Item (2) reflects 3.25% growth in payroll and a 0.15% adjustment to total normal cost to reflect the effect of morality improvements due to the generational mortality assumption.

Projected normal cost does not reflect the future impact of pension reform for new hires.

Projected unfunded actuarial accrued liability does not reflect the recognition of deferred investment gains or losses.

(6)

Funding Schedule 3 6.90% investment return assumption

Market Value of Assets used to Determine Unfunded Actuarial Accrued Liability Appropriations increase 8.85% per year Fully funded by June 30, 2029

| (1) Fiscal Year Ended June 30 | (2) Employer Normal Cost | (3) Amortization of Unfunded Inactive Sheriff Liability | (4) Amortization of Remaining Unfunded Liability | (5) Actuarially Determined Contribution (ADC): (2) + (3) + (4) | (6) Unfunded Actuarial Accrued Liability (using MVA) at Beginning of Fiscal Year | (7) Percent Increase in ADC over Prior Year |
|--|--------------------------------|---|--|--|--|---|
| 2025 | \$98,018,157 | \$1,847,287 | \$384,506,639 | \$484,372,083 | \$1,713,321,422 | |
| 2026 | 101,547,862 | 1,847,287 | 423,843,863 | 527,239,012 | 1,418,528,253 | 8.85% |
| 2027 | 105,203,998 | 1,847,287 | 466,848,380 | 573,899,665 | 1,061,342,863 | 8.85% |
| 2028 | 108,991,074 | 1,847,287 | 513,851,424 | 624,689,785 | 633,539,853 | 8.85% |
| 2029 | 112,913,759 | 1,847,287 | 124,124,894 | 238,885,940 | 125,972,181 | -61.76% |
| 2030 | 116,976,887 | 0 | 0 | 116,976,887 | 0 | -51.03% |
| 2031 | 121,185,461 | 0 | 0 | 121,185,461 | 0 | 3.60% |
| 2032 | 125,544,666 | 0 | 0 | 125,544,666 | 0 | 3.60% |

Notes:

Actuarially determined contribution for fiscal year 2025 is set equal to the amount determined with the prior valuation.

Actuarially determined contributions are assumed to be paid on July 1.

Item (2) reflects 3.25% growth in payroll and a 0.15% adjustment to total normal cost to reflect the effect of morality improvements due to the generational mortality assumption.

Projected normal cost does not reflect the future impact of pension reform for new hires.



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Funding Schedule 4 6.90% investment return assumption

Appropriations decrease 5.00% per year Fully funded by June 30, 2029

| Fiscal Year (2) Unfunded Remaining Contribution Ended June Employer Inactive Sheriff Unfunded (ADC): I 30 Normal Cost Liability Liability (2) + (3) + (4) | AVA) at Beginning of Fiscal Year | Percent Increase in ADC over Prior Year |
|---|--|--|
| 2025 \$98,018,157 \$1,847,287 \$384,506,639 \$484,372,083 | \$1,299,535,904 | |
| 2026 101,547,862 1,847,287 356,758,330 460,153,479 | 976,191,534 | -5.00% |
| 2027 105,203,998 1,847,287 330,094,520 437,145,805 | 660,199,345 | -5.00% |
| 2028 108,991,074 1,847,287 304,450,154 415,288,515 | 350,907,308 | -5.00% |
| 2029 112,913,759 1,847,287 45,840,661 160,601,707 | 47,687,948 | -61.33% |
| 2030 116,976,887 0 0 116,976,887 | 0 | -27.16% |
| 2031 121,185,461 0 0 121,185,461 | 0 | 3.60% |
| 2032 125,544,666 0 0 125,544,666 | 0 | 3.60% |

Notes:

Actuarially determined contribution for fiscal year 2025 is set equal to the amount determined with the prior valuation.

Actuarially determined contributions are assumed to be paid on July 1.

Item (2) reflects 3.25% growth in payroll and a 0.15% adjustment to total normal cost to reflect the effect of morality improvements due to the generational mortality assumption.

Projected normal cost does not reflect the future impact of pension reform for new hires.

Projected unfunded actuarial accrued liability does not reflect the recognition of deferred investment gains or losses.

(6)

Cost of Increasing the COLA Base Effective July 1, 2024

• The additional unfunded liability and employer normal cost if the COLA base is increased for Non-Teachers effective July 1, 2024 from \$15,000 to \$16,000, \$17,000 and \$18,000 is shown in the following table:

| Cost element | January 1, 2024 valuation results | Increase due to change in COLA base to \$16,000 | Increase due to change in COLA base to \$17,000 | Increase due to change in COLA base to \$18,000 |
|--|--------------------------------------|---|---|---|
| 1. July 1, 2024 projected unfunded liability | \$1,299,535,904 | \$30,317,659 | \$60,298,998 | \$89,927,497 |
| Percent increase | N/A | 2.3% | 4.6% | 6.9% |
| 2. July 1, 2025 projected employer normal cost | \$98,018,157 | \$700,599 | \$1,388,324 | \$2,063,463 |
| Percent increase | N/A | 0.7% | 1.4% | 2.1% |

The following table shows four alternatives for reflecting in the funding schedule the additional cost of
increasing the COLA base. The four alternatives amortize the unfunded liability due to increasing the
COLA base over three, four, five or six years, with the additional cost increasing 8.85% each year.
Depending on the funding schedule adopted by the Board, some of these alternatives extend funding
of the increase in the COLA base beyond the full funding of the existing unfunded liability. This
approach to amortizing the unfunded liability is referred to as layered amortization.

| COLA funding date | Fiscal 2025 appropriation | Increase due to change in COLA base to \$16,000 | Increase due to change in COLA base to \$17,000 | Increase due to change in COLA base to \$18,000 |
|--|------------------------------|---|---|---|
| 1. COLA increase funded by fiscal 2027 | \$484,372,083 | \$10,624,362 | \$21,125,763 | \$31,499,085 |
| Percent increase | N/A | 2.2% | 4.4% | 6.5% |
| 2. COLA increase funded by fiscal 2028 | \$484,372,083 | \$8,075,750 | \$16,056,811 | \$23,939,454 |
| Percent increase | N/A | 1.7% | 3.3% | 4.9% |
| 3. COLA increase funded by fiscal 2029 | \$484,372,083 | \$6,546,915 | \$13,016,102 | \$19,404,663 |
| Percent increase | N/A | 1.4% | 2.7% | 4.0% |
| 4. COLA increase funded by fiscal 2030 | \$484,372,083 | \$5,527,970 | \$10,989,514 | \$16,382,292 |
| Percent increase | N/A | 1.1% | 2.3% | 3.4% |

Teachers

Participant Data

The table below summarizes the data used in this year's valuation for the Teachers, compared to the data used in the January 1, 2022 valuation.

- The number of active participants has decreased 4.3% since the prior valuation.
- Total payroll has increased 5.7% and average payroll has increased 10.4% over the past two years.
- The number of participants in pay status has decreased 0.5%.

| | Year Ended D | ecember 31 | Change From | |
|--|---------------|---------------|-------------|--|
| | 2023 | 2021 | Prior Year | |
| Active participants: | | | | |
| • Number | 6,035 | 6,303 | -4.3% | |
| Average age | 43.4 | 42.6 | 0.8 | |
| Average years of service | 12.1 | 11.4 | 0.7 | |
| Total payroll | \$692,763,688 | \$655,169,031 | 5.7% | |
| Average payroll | 114,791 | 103,946 | 10.4% | |
| Member contributions | 684,310,648 | 630,836,725 | 8.5% | |
| Inactive participants: | | | | |
| Inactive participants due a refund of employee contributions | 3,169 | 2,900 | 9.3% | |
| Inactive participants with a vested right to a deferred or immediate benefit | 548 | 447 | 22.6% | |
| Retired participants: | | | | |
| Number in pay status | 4,360 | 4,383 | -0.5% | |
| Average age | 75.0 | 74.2 | 0.8 | |
| Average monthly benefit | \$5,034 | \$4,867 | 3.4% | |
| Disabled participants: | | | | |
| Number in pay status | 104 | 112 | -7.1% | |
| Average age | 70.4 | 70.6 | -0.2 | |
| Average monthly benefit | \$3,708 | \$3,534 | 4.9% | |
| Beneficiaries: | | | | |
| Number in pay status | 334 | 326 | 2.5% | |
| Average age | 75.0 | 75.5 | -0.5 | |
| Average monthly benefit Notes: | \$2,381 | \$2,189 | 8.8% | |

Notes:

Payroll figures are for the prior calendar year and reflect annualized salaries for participants hired during the year.

Calendar year 2023 payroll figures decreased by 2.5% to estimate retroactive payments made during the year.

Calendar year 2021 payroll figures were increased by 1% to estimate unsettled contracts.

Financial Information

- During the plan years ending December 31, 2022 and December 31, 2023, the rate of return on the market value of assets was -11.12% and 10.52%, respectively, compared to the assumed rate of return of 7.0%. The rate of return on the actuarial value of assets (which gradually recognizes market fluctuations) for the plan years ending 2022 and 2023 was 5.70% and 6.63%, respectively.
- The actuarial value of assets as of December 31, 2023 was \$2.397 billion, or 101.40% of the market value of assets of \$2.364 billion (as reported in the Annual Statement).
 - As of December 31, 2021, the actuarial value of assets was 88.44% of the market value of assets.
- With the actuarial value of assets, there was a total unrecognized investment loss as of December 31, 2023 of -\$33.1 million. This investment loss will be recognized in the determination of the actuarial value of assets for funding purposes in the next few years, to the extent it is not offset by recognition of investment gains derived from future experience.
 - This implies that earning the assumed rate of investment return (net of expenses) on a market value basis will result in investment losses on the actuarial value of assets in the next few years.

Experience Analysis

• The unfunded liability was expected to decrease by \$40 million from \$2,544 million as of January 1, 2022 to \$2,504 million as of January 1, 2024 before reflecting the 5% COLA which was approved after the prior valuation was completed. The actual unfunded liability (before consideration of assumption changes) of \$2,466 billion as of January 1, 2024, is \$53 million lower than expected. The sources of the net experience gain are:

| | (In millions) |
|--|---------------|
| January 1, 2022 unfunded actuarial accrued liability | \$2,544 |
| January 1, 2024 expected unfunded actuarial accrued liability before 5% COLA | 2,504 |
| January 1, 2024 expected unfunded actuarial accrued liability after 5% COLA | 2,519 |
| Change due to: | |
| Investment loss on an actuarial value basis | 35 |
| Gain due to administrative expenses less than assumed | -3 |
| Gain due to mortality experience | -15 |
| Loss due to salaries increasing more than expected | 0 |
| Gain due to transfer to non-Teachers | -23 |
| Miscellaneous experience gain (including a reduction in the number of active participants) | <u>-47</u> |
| Net gain | -53 |
| January 1, 2024 unfunded actuarial accrued liability (before consideration of assumption changes) | \$2,466 |

Assumptions Review

Mortality assumption

• Current assumption:

- Healthy: Pub-2010 Teacher Employee, Healthy Retiree and Contingent Survivor Headcountweighted Mortality Tables, projected generationally using Scale MP-2021
- Disabled: Pub-2010 Teacher Healthy Retiree Headcount-weighted Mortality Tables, projected generationally using Scale MP-2021

• Experience:

| | Retirees | | Disableds | | Beneficiaries | | Disableds Beneficiaries | |
|-----------|----------|--------|-----------|--------|---------------|--------|-------------------------|--|
| Years | Expected | Actual | Expected | Actual | Expected | Actual | | |
| 2014-2015 | 203.06 | 209 | 7.86 | 6 | 23.94 | 27 | | |
| 2016-2017 | 221.26 | 220 | 9.48 | 6 | 25.06 | 32 | | |
| 2018-2019 | 199.18 | 231 | 9.72 | 13 | 20.86 | 24 | | |
| 2020-2021 | 197.68 | 256 | 5.48 | 12 | 28.92 | 33 | | |
| 2022-2023 | 209.12 | 245 | 4.54 | 15 | 32.20 | 44 | | |
| Average | 206 | 232 | 7 | 10 | 26 | 32 | | |

Comment:

- We recommend maintaining the current mortality assumption.

Investment return

- The PRIT Fund's investment advisor (NEPC) has calculated the following expected rates of return:
 - 30 year time horizon: 7.7%
 - 10 year time horizon: 6.6%
- Based on the current target asset allocation, Segal Marco Advisors' capital market expectations as of December 31, 2023 and a building block approach, we calculate the following expected geometric rates of return (see next page for additional detail):
 - 20 year time horizon: 7.18%
 - 15 year time horizon: 7.30%
 - 10 year time horizon: 7.47%
- After reviewing this information and the experience since the last valuation, we recommend maintaining the investment return assumption of 7.00%.

Segal Marco Advisors Capital Market Assumptions as of December 31, 2023

| | Equity | | Fixed Income | | | | Hedge | | |
|--------------------------------------|----------------|---------------------------------------|---------------------|--------|---------------|------------------------|-------------|-------------------------------------|-------------------|
| Arithmetic Returns by Asset Class | Domestic | International Developed Markets | Emerging Markets | Core | High Yield | Core Real Estate | Commodities | Fund, GTAA, Risk Parity, etc. | Private Equity |
| Nominal Expected Retu | ırn as of Dece | ember 31, 2023 | | | | | | | |
| 5 Year Time Horizon | 9.51% | 9.61% | 10.91% | 4.71% | 6.51% | 6.31% | 6.81% | 5.91% | 12.81% |
| 10 Year Time Horizon | 9.26% | 9.36% | 10.66% | 4.46% | 6.26% | 6.06% | 6.56% | 5.67% | 12.56% |
| 15 Year Time Horizon | 9.11% | 9.21% | 10.51% | 4.31% | 6.11% | 5.91% | 6.41% | 5.52% | 12.41% |
| 20 Year Time Horizon | 9.00% | 9.10% | 10.40% | 4.20% | 6.00% | 5.80% | 6.30% | 5.40% | 12.30% |
| Target Allocation | 22.00% | 9.50% | 4.50% | 15.00% | 9.00% | 10.00% | 4.00% | 10.00% | 16.00% |

| Returns for Total Portfolio | (1) Forward Looking Expected Arithmetic Return | (2) Forward Looking Expected Geometric Return | (3) Median Geometric Return |
|----------------------------------|--|---|--------------------------------------|
| Nominal Expected Return as of De | ecember 31, 2023 | | |
| 5 Year Time Horizon | 8.30% | 7.78% | 7.65% |
| 10 Year Time Horizon | 8.05% | 7.47% | 7.41% |
| 15 Year Time Horizon | 7.90% | 7.30% | 7.26% |
| 20 Year Time Horizon | 7.79% | 7.18% | 7.15% |

Review of other assumptions

- Administrative expense assumption
 - We recommend increasing the assumption from \$3,120,000 for calendar 2022 to \$3,510,000 for calendar year 2024 based on information on expenses provided by the Retirement System.
- We do not recommend any changes in the salary increase, retirement, turnover, disability or other assumptions at this time.

Summary of Preliminary Valuation Results

The table below summarizes the results of the January 1, 2024 actuarial valuation using an administrative expense assumption of \$3,510,000 for 2024 with a comparison to the prior valuation (excluding the 5% COLA).

| | 20 | 24 | Assur | tment Return nption OLA Base |
|--|--------------------|---------------------------|-----------------|------------------------------------|
| | Amount | % of Projected Payroll | Amount | % of Projected Payroll |
| Total normal cost | \$97,995,181 | 13.43% | \$93,846,960 | 13.62% |
| 2. Administrative expense assumption | 3,510,000 | 0.48% | 3,120,000 | 0.45% |
| 3. Expected employee contributions | <u>-79,378,343</u> | <u>-10.88%</u> | -74,760,210 | <u>-10.85%</u> |
| 4. Employer normal cost: (1) + (2) + (3) | \$22,126,838 | 3.03% | \$22,206,750 | 3.22% |
| 5. Actuarial accrued liability | \$4,863,094,136 | | 4,624,735,417 | |
| 6. Actuarial value of assets (AVA) | 2,396,714,185 | | 2,080,996,195 | |
| 7. Unfunded actuarial accrued liability: (5) - (6) | \$2,466,379,951 | | \$2,543,739,222 | |
| 8. Funded ratio based on AVA: (6) ÷ (5) | 49.28% | | 45.00% | |
| 9. Market value of assets | \$2,363,600,554 | | \$2,353,125,177 | |
| 10. Funded ratio based on MVA: (9) ÷ (5) | 48.60% | | 50.88% | |

2022

Cost of Increasing the COLA Base Effective July 1, 2024

• The additional unfunded liability and employer normal cost if the COLA base is increased for Teachers effective July 1, 2024 from \$15,000 to \$16,000, \$17,000 and \$18,000 is shown in the following table:

| Cost element | January 1, 2024 valuation results | Increase due to change in COLA base to \$16,000 | Increase due to change in COLA base to \$17,000 | Increase due to change in COLA base to \$18,000 |
|---|--------------------------------------|---|---|---|
| July 1, 2024 projected unfunded liability | \$2,551,243,258 | \$15,551,318 | \$31,075,997 | \$46,570,241 |
| Percent increase | N/A | 0.6% | 1.2% | 1.8% |
| July 1, 2024 projected employer normal cost | \$22,483,524 | \$258,186 | \$515,732 | \$772,556 |
| Percent increase | N/A | 1.1% | 2.3% | 3.4% |

Strategies to Consider When Approaching Full Funding

- When a retirement system is fully funded or approaching full funding, small experience fluctuations can result in significant changes in the employer cost because fluctuations may be large relative to the remaining unfunded liability and the number of years remaining on the funding schedule may be small.
- The Board may want to perform annual actuarial valuations, or alternatively, update the funding schedule to reflect the prior year's investment performance in years when an actuarial valuation is not completed.
- The Board may want to lower the investment return assumption to increase the likelihood of achieving the assumption, assuming no change in the System's asset allocation.
- To provide a buffer for employer contributions once the System is fully funded, you may consider funding more than 100% of the actuarial accrued liabilities, e.g. 105% of the actuarial accrued liabilities.
- Another approach to consider for mitigating contribution volatility is a layered amortization approach.
 With layered amortization, changes in the unfunded liability due to experience gains or losses,
 changes in assumptions, or a change in the plan of benefits are identified and then amortized over a
 fixed time period. The amortization period could be as long as 10 to 15 years and the amortization
 payments can be level dollar payments or payments that are level as a percentage of payroll.
- MGL Chapter 32 currently requires the unfunded liability to be fully amortized in 16 years, by June 30, 2040. As we get closer to that date, MGL Chapter 32 may be amended to allow for layered amortization or the full funding date may be extended.
- Once a System is fully funded, the employer(s) may redirect all or a portion of the retirement contribution that was allocated to reduce the System's unfunded liability to the employer's OPEB liability. Future contributions could be redirected back to the System if necessary.
- We can model these strategies and show the impact of future investment volatility.

Caveats and Questions

- It is important to note that this actuarial valuation is based on plan assets as of December 31, 2023. The Plan's actuarial status is not based on the daily fluctuations of the market, but on the market values on the last day of the Plan Year. While it is impossible to determine how the market will perform in the future, and how that will affect the results of next year's valuation, Segal is available to prepare projections of potential outcomes upon request.
- Projections, by their nature, are not a guarantee of future results.
 The projections are intended to serve as estimates of future
 outcomes, based on the information available to us and the
 assumptions described herein. Emerging results may differ
 significantly if the actual experience proves to be different from
 these assumptions.
- A discussion of the risks inherent in the measurement of pension plan obligations will be included in the January 1, 2024 Actuarial Valuation and Review.



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Disclosures

- This report was prepared in accordance with generally accepted actuarial principles and practices for the exclusive use and benefit of the Board, based upon information provided by the staff of the Retirement System and the System's other service providers.
- The actuarial assumptions and plan provisions used for this valuation are as described in Section 4 of the January 1, 2022 Actuarial Valuation and Review dated August 1, 2022, except for the changes noted previously. The financial information used in this valuation is as of December 31, 2023.
- The measurements shown in this actuarial valuation may not be applicable for other purposes. Future
 actuarial measurements may differ significantly from the current measurements presented in this report
 due to such factors as the following: plan experience differing from that anticipated by the economic or
 demographic assumptions; changes in economic or demographic assumptions; increases or
 decreases expected as part of the natural operation of the methodology used for these measurements
 and changes in plan provisions or applicable law.
- An actuarial valuation is a measurement at a specific date it is not a prediction of a plan's future financial condition. We have not been retained to perform an analysis of the potential range of financial measurements, except where otherwise noted.
- Segal makes no representation or warranty as to the future status of the Retirement System and does
 not guarantee any particular result. This document does not constitute legal, tax, accounting or
 investment advice or create or imply a fiduciary relationship. The Board is encouraged to discuss any
 issues raised in this report with the System's legal, tax and other advisors before taking, or refraining
 from taking, any action.
- Segal valuation results are based on proprietary actuarial modeling software. The actuarial valuation
 models generate a comprehensive set of liability and cost calculations that are presented to meet
 regulatory, legislative and client requirements. Deterministic cost projections are based on a
 proprietary forecasting model. Our Actuarial Technology and Systems unit, comprised of both
 actuaries and programmers, is responsible for the initial development and maintenance of these
 models. The models have a modular structure that allows for a high degree of accuracy, flexibility and

- user control. The client team programs the assumptions and the plan provisions, validates the models, and reviews test lives and results, under the supervision of the responsible actuary.
- The actuarial calculations were directed under the supervision of Kathleen A. Riley, FSA, MAAA, EA. She is a member of the American Academy of Actuaries and meets the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion herein. To the best of her knowledge, the information supplied in this actuarial valuation is complete and accurate. The assumptions used in this actuarial valuation were selected by the Boston Retirement Board based upon our analysis and recommendations. In her opinion, the assumptions are reasonable and take into account the experience of the Boston Retirement System and reasonable expectations. In addition, in her opinion, the combined effect of these assumptions is expected to have no significant bias.